

Suggested Guidelines for Promotion to Senior Rank – Educator-Clinician Track

These guidelines are intended to recognize clinicians and other faculty who make significant contributions to the education of medical students, graduate students, postdoctoral fellows, and house staff at Einstein and its affiliates through teaching, creating educational content, or leading or organizing educational activity, or who make significant contributions to patient care.

This track recognizes three major legs: Educator, Teacher, and Clinical Scholar/Leader. Criteria on the Educator leg involve the creation, direction, and/or dissemination of educational programs. Criteria on the Teacher leg involve high-volume and high-quality teaching in clinical or didactic settings. Criteria on the Clinical Scholar/Leader leg involve outstanding clinical work and a wide range of scholarly endeavors, including publications, leadership roles in clinical operations, and various means of disseminating clinical expertise. Except as noted, the criteria listed in each leg comprise multiple relevant activities and are not requirements. The order of the list of major legs does not imply priority.

These criteria are applicable for promotion at either the Associate Professor or Professor rank. In either case, candidates must show overall progression of their careers since their last promotion. This might include an expanded record of achievement in the criteria that were used for previous promotion or success in meeting new criteria. The key element is to demonstrate growth in teaching, educational roles, scholarly activity, and/or clinical and academic leadership.

To be considered in this track, a faculty member must, at a minimum, demonstrate the following:

- Significant strength in at least two of the three major legs; OR
- Indisputable strength in one major leg (meeting many criteria in that leg) AND strength in another major leg
- Strength in one or more minor legs is helpful in strengthening the application for promotion

<u>Note</u>: For candidates to be considered for promotion with Teaching as their primary leg (i.e., indisputable strength), they must demonstrate that at least 50% of a full-time FTE is spent in teaching/educational activity, of which at least 25% of a full-time FTE involves the teaching of Einstein students. This should be documented in the teaching portfolio and the chair's letter. For example, when combining classroom teaching with inpatient, consultation, and outpatient clinical activities, half of weekly hours would include trainees and teaching by the candidate. Teaching must be of high quality, as evidenced by trainee reviews. The 50% threshold is necessary, but not sufficient, to demonstrate indisputable strength in the Teaching leg. Candidates must also meet other criteria in the Teaching leg.

MAJOR LEGS: Educator-Clinician Track

| Evidence of: | | A. Educator: | |
|-----------------------------|----|---|--|
| | 1. | Leadership roles in education (e.g., clerkship director or site leader; program director) | |
| Educator | 2. | Curriculum/course/program development, evaluation and/or leadership | |
| | 3. | Educational scholarship | |
| | | a) Publications | |
| | | b) Online educational content, including podcasts | |
| | | c) Grants supporting educational research | |
| | 4. | Educational administration | |
| | 5. | Presentations at local, regional, and national meetings | |
| | 6. | Advocacy, including published op-eds, testifying at hearings | |
| | 7. | Roles in regional/national professional associations | |
| | 8. | Teaching/developing programs addressing social determinants of health | |
| Evidence of: | | B. Teacher: | |
| | 1. | High-volume teaching (50% of full-time FTE, with 25% of full-time FTE teaching medical students, if Teaching is primary leg) | |
| Teacher | 2. | | |
| | 3. | Mentorship of medical students, graduate students, residents, fellows, and/or junior faculty | |
| | 4. | Mentorship of medical students in research projects and/or participating as faculty in the Learning Communities for a minimum of two years | |
| | 5. | Awards for teaching | |
| | 6. | Regional/national teaching | |
| | 7. | Online teaching/podcasts | |
| | 8. | Case reports with trainees as co-authors | |
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| Evidence of: | | C. Clinical Scholar/Leader: | |
| | 1. | Outstanding clinical work, evidenced by letters of recommendation from colleagues and clinical trainees | |
| Clinical Scholar/ Leader | 2. | Regional/national reputation; ability to draw clinical trainees | |
| | 3. | Directing/creating a clinical service | |
| | 4. | Clinical administration (e.g., medical director, hospital administration) | |
| | 5. | QI projects (e.g., hospital operations, patient safety) | |
| | 6. | Peer-reviewed publications in clinical or QI research | |
| | 7. | Peer-reviewed book chapters and reviews; book editorship | |
| | 8. | Service on editorial boards or as journal reviewer | |
| | 9. | Regional/national lectures | |
| | | . Clinical scholarship, including development of clinical protocols, national or institution-wide clinical guidelines, innovative clinical practices/procedures | |
| | | . Dissemination of innovations or best practices to regional/national audiences or through electronic media, and/or podcasts | |
| | 12 | . Developing or participating in clinical trials as investigator or clinical partner, contributing to patient recruitment, collection of biospecimens | |
| | 13 | . Community presentations | |
| | 14 | . Advocacy, including published op-eds, testifying at hearings | |

MINOR LEGS: Educator-Clinician Track

15. Roles in regional/national professional associations

| Evidence of: | D. Service: | |
|--------------|--|--|
| | Participation on school or hospital committees at the departmental or schoolwide level | |
| | Participation on qualifying exam and thesis committees | |
| | Previous rank at another institution or time in rank at Einstein | |
| Evidence of: | E. Commitment to Community Service: | |
| | Teaching/developing programs addressing the health of our communities | |